



Piemonte

Programmazione europea

Europrogettazione

# La Programmazione europea

L'UE predispone periodicamente un piano di finanziamento generale:

- attuare le politiche di coesione e convergenza (tese ad appianare le difficoltà socio-economiche, ambientali e infrastrutturali delle regioni europee meno sviluppate: politica regionale);
- sostenere la cooperazione, lo sviluppo e l'innovazione in settori considerati prioritari (ricerca e innovazione, ambiente, imprese e PMI, occupazione, formazione, benessere sociale, cultura, etc.).

# Finanziamenti diretti e finanziamenti indiretti

Politica regionale e programmazione diretta

Due grandi categorie di finanziamenti:

- **finanziamenti indiretti** (fondi della politica regionale UE/fondi strutturali);
- **finanziamenti diretti** (fondi tematici delle politiche UE/programmi comunitari).

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cooperazione internazionale*



# Gli strumenti

Il supporto finanziario si declina in strumenti e modalità di accesso e gestione molto diversi tra loro.

Conoscere la Programmazione europea

## **Programmi a gestione indiretta**

- Programmazione e gestione regionale / nazionale
- Tavoli di coordinamento
- Gestione

## **Programmi a gestione diretta**

- Programmazione e gestione + distante dai territori
- Partenariato internazionale
- Competizione a livello UE
- Marketing e Networking

## **Cooperazione territoriale europea**

- Programmazione e gestione a livello macro-regionale
- Partenariato internazionale
- Competizione a livello di macro-regione
- Marketing e Networking

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- Programmazione e gestione regionale / nazionale
- Tavoli di coordinamento
- Gestione

## Programmi a gestione diretta

- Programmazione e gestione - distanze tra territori
- Partenariato internazionale
- Competizione a livello UE
- Marketing e Networking

**Europrogettazione**

## Cooperazione territoriale europea

- Programmazione e gestione a livello macro-regionale
- Partenariato internazionale
- Competizione a livello di macro-regione
- Marketing e Networking

# La Programmazione UE

- 2014-2020 (Strategia Europa 2020)
- 2007-2013
- 2000-2006
- 1994-1999
- (...)

Programmi di finanziamento gestiti direttamente dalla Commissione europea o da agenzie esecutive (centrali o decentrate) da questa selezionate.

Occorre conoscerli e interpretarli alla luce dei bisogni di un territorio e del potenziale ruolo di un ente locale.

Le modalità di partecipazione, l'ammontare e il tasso di finanziamento sono diversi a seconda del programma.

All'inizio di ogni ciclo di programmazione, occorre studiare i regolamenti istitutivi dei Programmi di finanziamento, le regole finanziarie, i piani di lavoro e le linee guida per i beneficiari dei finanziamenti. Si tratta di un lavoro lungo e, soprattutto per chi non ha troppa esperienza, potrebbe risultare dispersivo.

Un secondo livello di lettura consiste nel selezionare le misure di finanziamento più adatte alla partecipazione degli enti locali.

# I fondi diretti

Programmazione diretta UE  
2014-2020

Programmi a gestione diretta:

- Horizon 2020 (ricerca e innovazione)
- LIFE+ (ambiente e clima)
- ERASMUS+ (istruzione, formazione, gioventù e sport)
- Europa Creativa (cultura e audiovisivo)
- EaSI, Europa per i cittadini (politica sociale e cittadinanza europea)
- Diritti, uguaglianza e cittadinanza (giustizia e affari interni)
- Fondo Sicurezza Interna
- FAMI
- IPA II, ENI, ENI CBC MED, DCI II, IP, EIDHR (cooperazione esterna / internazionale)

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# I fondi indiretti

Cooperazione territoriale europea (CTE)

Rivolta a iniziative di cooperazione transfrontaliera, transnazionale e interregionale, è regolata da un regolamento distinto (con un aumento delle risorse finanziarie rispetto alla precedente programmazione del 30%).

Il Piemonte (attenzione alle zone) è eleggibile sui seguenti Programmi di CTE:

- ALCOTRA
- ITALIA SVIZZERA
- SPAZIO ALPINO
- MED
- CENTRAL EUROPE
- INTERREG EU
- URBACT
- ESPON

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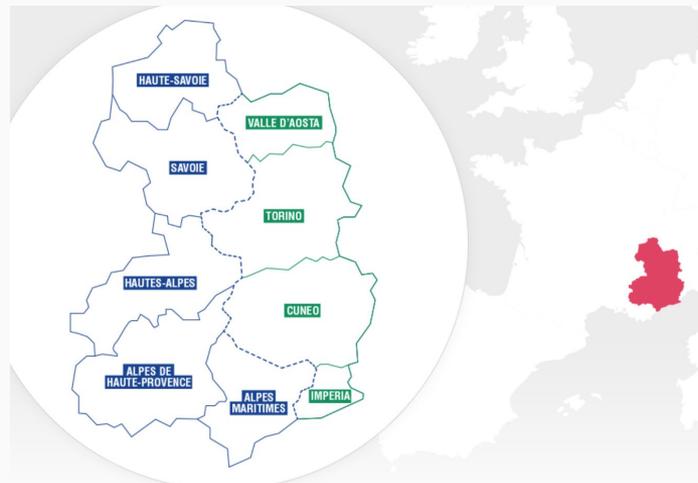
# I fondi indiretti

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- ITALIA SVIZZERA
- **SPAZIO ALPINO**
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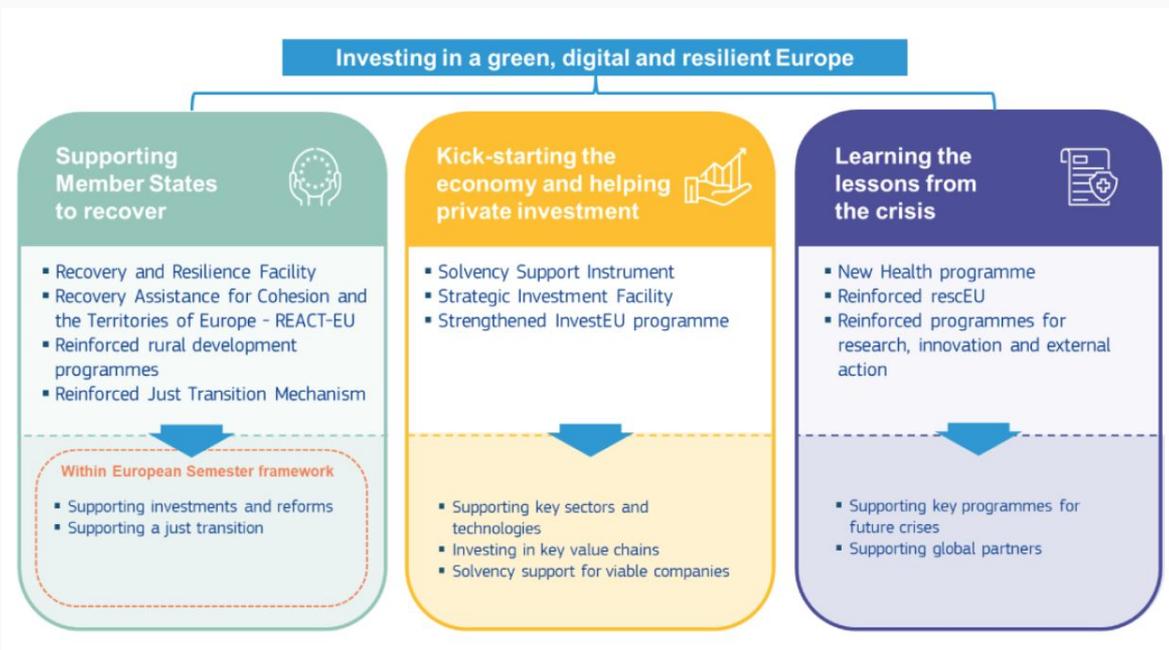
# Nuova programmazione 2021-2027

maggio 2018:

[https://ec.europa.eu/commission/future-europe/eu-budget-future\\_en](https://ec.europa.eu/commission/future-europe/eu-budget-future_en)

A maggio 2020, la Commissione ha proposto un bilancio dell'UE a lungo termine potente, moderno e rinnovato, potenziato da Next Generation EU, uno strumento di recupero dall'emergenza, per aiutare a riparare i danni economici e sociali immediati causati dalla pandemia di coronavirus, avviare il recupero e preparare un futuro migliore per la prossima generazione.

Next Generation EU - 750 miliardi €



# Nuova programmazione 2021-2027

Multiannual Financial Framework

Programmi a gestione diretta:

- Horizon Europe (ricerca e innovazione) - 80,9 miliardi €
- ERASMUS+ (istruzione, formazione, gioventù e sport) - 24.6 miliardi €
- Europa digitale - 8,2 miliardi €
- LIFE (ambiente e clima) - 4,8 miliardi €
- Programma per il mercato unico (include COSME) 4 miliardi €
- Europa Creativa (cultura e audiovisivo) - 1,5 miliardi €
- Giustizia, diritti e valori (include Europa per i cittadini) - 700 milioni €
- EU4Health - 9,4 miliardi €
- FAMI (asilo e migrazione) - 22 miliardi €
- Fondo sicurezza interna - 2,2 miliardi €
- Vicinato, Sviluppo e Cooperazione internazionale (NDICI) - 87 miliardi €

European Urban Initiative – Eui” (art. 10 proposta Regolamento del Fesr Com. (372), al di fuori della Cooperazione territoriale europea – Cte

- a) supporto al capacity-building (esperienza del programma Urbact);
- b) supporto alle azioni innovative (prosecuzione del programma Urban Innovative Actions);
- c) supporto alla conoscenza, sviluppo di policy e comunicazione

# Nuova programmazione 2021-2027

Timeline for the adoption of the next EU long-term budget.

○ **May 2020**

Commission proposal for the revised Multiannual Financial Framework 2014-2020 & 2021-2027 and Own Resources Decision + sectoral legislation

○ **By July 2020**

European Council: Political agreement on Multiannual Financial Framework 2014-2020 & 2021-2027 and Own Resources Decision

○ **By summer 2020**

European Parliament's consultation on Own Resources Decision

○ **Early autumn 2020**

Adoption of the revised Multiannual Financial Framework 2014-2020 + corresponding sectoral legislation

○ **October 2020**

European Council

○ **December 2020**

Adoption of the revised Multiannual Financial Framework 2021-2027  
(European Parliament's consent)  
Adoption of the Own Resources Decision  
(Ratification by all Member States in line with their constitutional requirements)

○ **January 2021**

Multiannual Financial Framework 2021-2027 implementation starts

# I fondi diretti

Call for proposals (inviti a presentare proposte)

Richiedono la presentazione di una proposta progettuale concepita secondo le tecniche di Project Management:

- partenariato europeo di composizione e dimensioni variabili;
- valutazione obiettivi specifici, strategia proposta, composizione e capacità del partenariato, livello di innovazione, di impatto e di trasferibilità dei risultati attesi, grado di sostenibilità post-implementazione;
- co-finanziamento (a fondo perduto) variabile dal 50-60% al 100% a seconda del tipo di azioni e delle caratteristiche dei beneficiari (ente pubblico, privato, no-profit, impresa, PMI, etc.);
- ammontare del co-finanziamento variabile da poche migliaia a diversi milioni di euro, a seconda del programma, delle azioni proposte e del ruolo nel progetto.

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# Europrogettazione

- Avvio della progettazione: analisi del bando, documentazione ufficiale e organizzazione del lavoro
- Application form
- Partenariato

# Avvio della progettazione: documentazione

Bando

Linee guida per i proponenti

Application form

Programme / Work Programme

Fact-sheets

FAQ



# Il bando

## Elementi ricorrenti

- Publication reference
- Programme and Financing source
- Objectives
- Location - Area/region and country/countries
- Eligibility criteria: Who may apply?
- Eligibles activities
- Eligible costs
- Project duration
- Overall available amount, maximum and minimum grant amounts, % of funding, maximum number of grants to be awarded
- Provisional timetable (notification date of results, start date of the contract, initial period of execution and possible extension of the contract,...)
- Selection and award criteria – ex. annual turnover, professional capacity of candidate, experience in the fields related to the contract, best value for money...)
- Application formalities (deadline, format and details, operational language, additional information, legal basis)

# Esempio

Call AMIF

Asylum, Migration and Integration Fund

AMIF-2020-AG-CALL

Deadline:

Tuesday, 16 February, 2021

<http://www.europafacile.net/>

Testo del bando e documentazione di riferimento:

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/topic-details/amif-2020-ag-call-01;freeTextSearchKeyword=;typeCodes=1;statusCodes=31094501,31094502;programCode=AMIF;programDivisionCode=null;focusAreaCode=null;crossCuttingPriorityCode=null;callCode=Default;sortQuery=submissionStatus;orderBy=asc;onlyTenders=false;topicListKey=topicSearchTablePageState>

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- AMIF-2020-01-AG-CALL - Regulation (EU) No 516/2014
- All EU Member States, with the exception of Denmark
- Who (involve at least five eligible entities established in five different Member States):
  - Public bodies for all topics of this call for proposals,
  - Non-profit-making private entities for all topics of this call for proposals
  - Profit making entities (only as co-applicants)
- **Activities:**
  - Consultation activities for the design of the local integration strategy;
  - Trainings, workshops and mutual learning activities;
  - Technical assistance and peer review from members of the partnership for setting up and implementing a local integration strategy;
  - Transfer of knowledge activities between members of the partnership;
  - Awareness raising activities and events;
  - Creation of tools or platforms to facilitate the dissemination of know-how and best practices.
- max 36 months
- 7.500.000, 750.000 < grant > 1.500.000, funding max 90%
- Information: July 2021 - Provisional starting date: December 2021 - January 2021
- Deadline: 16 February
- Electronic Submission System: Application form

# Application form

E' il formulario standard con il quale si presenta la proposta di progetto.

In linea generale si divide in:

- a) parte amministrativa
- b) parte tecnica
- c) parte finanziaria

**La nostra proposta di progetto è la migliore per dare attuazione al Programma !**

- Abstract / project summary
- Partners presentation
- Project background / context
- Consortium presentation
- Duration
- Objectives
- Methodology
- Work packages / work plan
- Timetable / Gantt
- Expected results / Expected outputs
- Risks
- Sustainability
- Deliverables
- References / CV staff
- European added value
- Transversal topics (environment, gender, ethical issues,...)
- Budget

# Application form

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## Abstract\*

Short summary (max. 2,000 characters, with spaces) to clearly explain:

- o Objectives
- o Activities
- o Type and number of persons benefiting from the project
- o Expected results
- o Type and number of outputs to be produced

Will be used as the short description of the proposal in the evaluation process and in communications with the programme management committees and other interested parties.

- Do not include any confidential information.
- Use plain typed text, avoiding formulae and other special characters.

If the proposal is written in a language other than English, please include an English version of this abstract in the "Technical Annex" section.

Remaining characters

2000

## 2 - Participants & contacts

#	Participant Legal Name	Country	Action
1			

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## PART 5 – PRESENTATION OF APPLICANTS AND ACTION MANAGEMENT

### 5.1. Applicants

#### 5.1.1. Partnership (max 2000 characters)

Explain why the individual applicant and co-applicants or their affiliated entity(ies) (if applicable) are the best suited to participate in this action. When building your partnership you should think of organisations that can help you reaching an objective/solving a problem.

#### 5.1.2. Roles of applicants (max 2000 characters)

Explain what the applicant and each co-applicant or their affiliated entity(ies) (if applicable) will do in the action. Each co-applicant/affiliated entity should have a specific and well-clarified role and should have a meaningful participation, i.e. actively participate in the implementation of the activities of the action and incur related costs.

#### 5.1.3. Estimated effort in person-months

Provide an overview of the estimated effort, in planned person-months, and of its distribution among applicants and work packages. Add as many columns/rows as needed. It should correlate to the staff costs of each organisation. If you do not foresee staff costs (budget category A) in your forecast budget, this section should not be completed.

	WP1	WP2	WP...	Total
Applicant 1				
Applicant 2				
Applicant...				
Total				

#### 5.1.4. Staff involved

List all staff included in the budget (under Budget heading A) by function (e.g. project manager, financial manager, researcher etc.) and describe shortly their tasks. Specific names of staff are not necessary and should not be provided.

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## 3.1. General objective of the action

**3.1.1. To which priority(ies)/topic(s) of the Call for Proposals does this action refer? [check against the call]**

...

...

**3.1.2. General objective (expected impact) of the action (max 2000 characters)**

Define the general objective (correlated to the expected impact) of the action.

The general objective should correspond to the relevant priority(ies) defined in the Call for Proposals/invitation letter [choose as relevant]

The impact is defined as the long-term effect produced by the action.

## 3.2. Specific objectives of the action

**3.2.1. Specific objectives (expected outcomes) of the action (max 4000 characters)**

Define the specific objectives (correlated to the expected outcomes) of the action. For each specific objective, define appropriate indicators for measuring the progress of achievement, including a unit of measurement, baseline value and target value. The outcome is defined as the likely or achieved short-term and medium-term effect of an Action's outputs. Please explain how the outcomes are expected to contribute to the general objective.

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## 3.3 Methodology (max 2000 characters)

Outline the approach and methodology underpinning the activities of the action. Explain why they are the most suitable for achieving the action's objectives.

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## ► Work package 1

Work package 1: Management and Coordination of the Action				
<b>What is "Work package 1"?</b>				
Work package 1 is intended for all activities related to the general management and coordination of the action (meetings, coordination, project monitoring and evaluation, financial management) and all the activities which are cross cutting and therefore difficult to assign just to one specific work package. In such case, instead of splitting them across many work packages please enter and describe them in Work package 1. For this reason, it has a different layout where you do not have to enter objectives and duration. Nevertheless, this work package will have its own deliverables (e.g. reports, work plan, evaluation report) and outputs (e.g. meetings).				
<b>I. Description of the work (activities)</b>				
Please present a concise overview of the work in this work package in terms of planned activities. Please be specific, give a short name for each activity and number them (the same activities will have to be reproduced in the section III).				
1.1 1.2 1.3 ...				
<b>II. Expected outputs (incl. deliverables)</b>				
Outputs are the products, capital goods and services which result from an Action's activities. Deliverables are outputs which can be delivered to the Commission printed on paper or in a digital format. Limit the number of outputs and deliverables, do not include minor sub-items or internal working papers. Examples of outputs (excl. deliverables) and deliverables for work package 1: <ul style="list-style-type: none"> <li>• <b>Outputs</b> (excl. deliverables) – kick-off meetings, coordination meetings, steering committees</li> <li>• <b>Deliverables</b> – Mid-term progress report in case of project duration ≥24 months, any other report; minutes, agreements.</li> </ul>				
<b>II.a. Expected output(s) (excl. deliverables) of this work package</b>				
Output No.	Output (a)	Explanation (b)		
1.1				
1.2				
1.3				
...				
Please list outputs produced under this work package: (a) be specific as to the scope and level of ambition, therefore use a quantitative description where applicable, (e.g. X meetings organised with X participants each) (b) please add here additional information which would help the evaluators to understand the characteristics/scope/level of ambition of the output(s).				
<b>II.b. Expected deliverable(s) of this work package</b>				
Deliverable No.	Deliverable name/type (a)	Format (b)	Language (c)	Months of implementation (d)
1.1				
1.2				

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1.3					
...					
Please list the deliverables produced under this work package. (a) the type/name of deliverable should be self-explanatory (b) the format could be: printed and/or electronic (downloadable), the approx. number of pages (c) please specify each language in which the deliverable will be available (d) specify the month in which the deliverables will be actually completed. Month 1 marks the start of the action, and all deadlines should be relative to this starting date					
<b>III. Distribution of activities to each applicant/co-applicant/their affiliated entity(ies) in this work package</b>					
✓ Establish a clear list of the activities described above indicating which activity is performed by which applicant/co-applicant or their affiliated entity(ies).					
Activity No.	Name of the activity				Applicant/co-applicant/affiliated entity
1.1					
1.2					
1.3					
...					
<b>IV. Travels</b>					
If the estimated costs for travel and subsistence (B.1+B.2) as presented in Part A, point 3 Budget of the application exceed 15% of the estimated costs for staff (budget heading A), you should provide detailed information on the nature and objectives of each trip, its relevance to the project, location (EU/non-EU), number of participants.					
Trip No.	Objective, nature and relevance to the project	Applicant/co-applicant/affiliated entity	Number of participants	Location (EU/non-EU)	Days/DSAs
T.1.1					
T.1.2					
T.1.3					
...					
<b>V. Sub-contracting</b>					
Indicate which activities will be sub-contracted and explain the reasons for sub-contracting (as opposed to the direct implementation by the applicant / co-applicant) (if any). Purchase of goods or services necessary for the implementation of activities by the applicant / co-applicant should not be considered sub-contracting. In principle, the applicant and co-applicant should have the capacity to carry out the activities of the action. Nevertheless, in some cases sub-contracting of the implementation of certain activities might be justified. The core action management functions cannot be sub-contracted under any circumstances.					
<b>VI. Equipment (adapt according to the AWP/invitation letter and choose option A or B)</b>					
<b>A) if full cost of purchase of equipment is allowed:</b> Describe and list the equipment to be purchased under this WP.					
Per equipment item define in the boxes below which is the depreciation method to be applied: [insert name/type of equipment] <input type="checkbox"/> The depreciation costs of equipment, in accordance with international accounting standards and the beneficiary's usual accounting practices <input type="checkbox"/> The full cost of purchase of equipment is eligible					
[insert name/type of equipment] <input type="checkbox"/> The depreciation costs of equipment, in accordance with international accounting standards and the beneficiary's usual accounting practices <input type="checkbox"/> The full cost of purchase of equipment is eligible					
....					

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## 4.2. Implementation timetable **[callco to modify depending on call specifications]**

Fill in cells to show the duration of activities.

Repeat lines as necessary. Add or delete months as necessary

Number and name of the activity	MONTHS																							
	M 1	M 2	M 3	M 4	M 5	M 6	M 7	M 8	M 9	M 10	M 11	M 12	M 13	M 14	M 15	M 16	M 17	M 18	M 19	M 20	M 21	M 22	M 23	M 24
Activity 1.1 - ...																								
Activity 1.2 - ...																								
Activity ...																								

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Duration

Objectives

Methodology

Work packages / work plan

Timetable / Gantt

Expected results / Expected outputs

Risks

Sustainability

Deliverables

References / CV staff

European added value

Transversal topics (environment, gender, ethical issues,...)

Budget

## 5.2 Project management

### 5.2.1. Project management (*max 2000 characters*)

Explain the overall project management concept, in particular how decisions will be taken and how permanent and effective communication will be ensured.

### 5.2.2. Risks and measures to mitigate them (*max 2000 characters*)

Describe possible risks, uncertainties, difficulties related to the implementation and the measures/strategy of the action that you plan to undertake to mitigate them.

### 5.2.3. Monitoring and evaluation (*max 2000 characters*)

Describe how you intend to monitor and evaluate the advancement of the action.

Explain which quantitative and qualitative indicators you propose to use for the evaluation of the reach and coverage of activities of the action and results of the action.

### 5.2.4. Dissemination strategy and visibility (*max 2000 characters*)

Describe the dissemination strategy: how will you reach the short, medium and long term beneficiaries? Explain what will be disseminated (key message, deliverables), to whom (short, medium and long term beneficiaries), why (purpose), how (method and tools) and when (timing). Please note rules on visibility of the EU funding in the grant agreement.

### 5.2.5 Sustainability and long-term impact of the results of the action (*max. 2000 characters*)

Describe the planned follow-up of the action after the financial support of the European Union has ended. How will the sustainability of the results of the action be assured? Are the results of the action likely to have a long-term impact? How?

# Application form

Abstract / project summary

Partners presentation

Project background / context

Consortium presentation

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**Budget**

## Proposal Submission Forms

Proposal ID  Acronym  **Acronym is mandatory**

### 3 - Budget for the proposal

No	Name of Beneficiary	Country	Estimated eligible costs							Estimated income	EU contribution			
			A Direct personnel costs / €	B.1 Direct travel costs / €	B.2 Direct subsistence costs / €	C Direct costs of subcontracting / €	D Direct costs of providing financial support / €	E Other direct costs / €	F Indirect costs / € 7% of direct costs (sum of budget categories A-E)	G Total costs/€ (A)+(B)+(C)+(D)+(E)+(F)	H Receipts / €	I Reimbursement Rate	J Maximum EU Contribution / €	K Requested EU contribution / € (K<=G-H)
1			0	0	0	0	0	0	0	0,00	0,00	75	0,00	0,00
Total			0	0	0	0	0	0	0,00	0,00	0,00		0,00	0,00

# La progettazione

OK.....

...ma da dove cominciare???

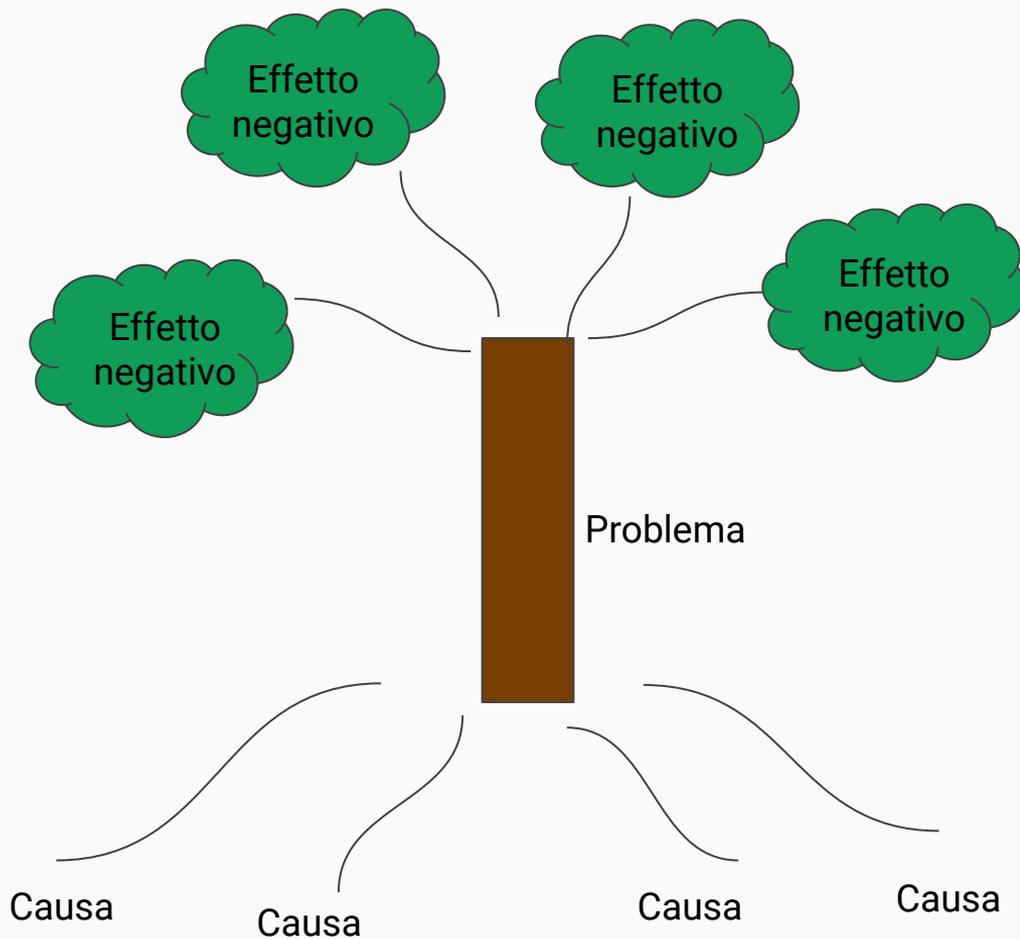


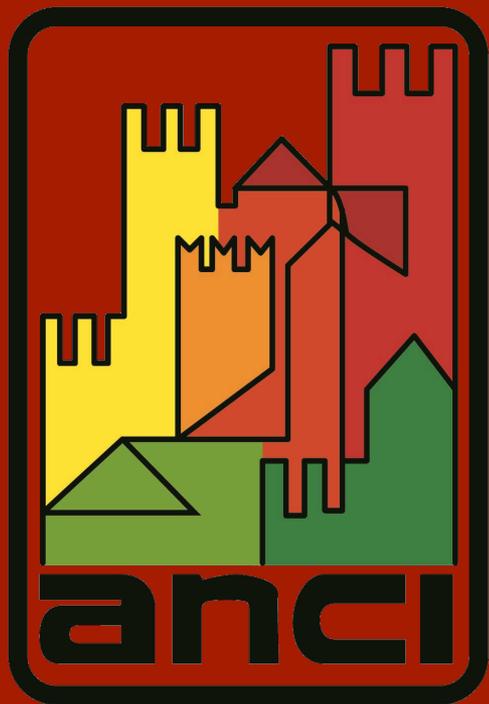
# Europrogettazione

- **Albero dei problemi**
- Albero degli obiettivi
- Quadro logico
- Work Breakdown structure
- Budget

# Albero dei problemi

E' una visualizzazione della realtà che ci permette di individuare, possibilmente con un lavoro di gruppo e multi attore, i problemi della nostra comunità, individuare le cause e le conseguenze principali.





**Piemonte**

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